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Nanking
Corres.
Presbyterian Church in the U.S.A.,
Board of Foreign Missions
1915

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CABLE ADDRESS:
INCULCATE, SHANGHAI

TELEPHONE No. 5392.

IN REPLY REFER TO NO. 157/2567/2207

G. M. Myers
THE BOARD OF FOREIGN MISSIONS
OF THE
PRESBYTERIAN CHURCH IN THE U.S.A.
OFFICE OF FISCAL AGENT
SHANGHAI, CHINA
18 PEKING ROAD

Shanghai, January 20th. 1915

Mr. Russell Carter,
Assistant Treasurer,
New York.

Dear Mr. Carter,

In reference to the foot note of your letter of Sept. 19th., regarding Nanking accounts, I wrote to Mr. Rosse, asking about the expenditure of the two G\$5,000 items for land. Mr. Rosse was unable for some time to give me any particulars, but I have to-day received from him the following:-

"In reply to your inquiry, regarding expenditure of G\$10,000, would say that the two amounts of G\$5,000 each, formed special gifts to the University, for which the Presbyterian Mission acted only as a forwarding agency. The gifts were as follows:-

G\$5,000 from Mr. Harkness,
5,000 from Miss Caroline Babcock."
(signed) G. M. Rosse

I am sorry to have been so long in tracing these items, but hope you will find them correct.

Yours faithfully,

G. M. Myers

Acting Fiscal Agent

CMM/LO

RECEIVED

FEB 23 1915

Mr. Carter

0742

CABLE ADDRESS:
"INCULCATE" NEW YORK

TRANSFER

TELEPHONE
822 GRAMERCY

THE BOARD OF FOREIGN MISSIONS
OF THE
PRESBYTERIAN CHURCH IN THE U.S.A.
156 Fifth Avenue
NEW YORK

OFFICE OF SECRETARY

January 22nd, 1915.

Nanking

Mr. R. E. Diffendorfer,
156 Fifth Ave.,
New York City.

My dear Mr. Diffendorfer,

I enclose herewith the Minutes of the Conference in Garden City. Will you please fill in the names of those who were present at the Conference over the Ginling College? I enclose a list of them herewith. I think it would be well to classify them according to the Boards which they represent. In the case of Miss Hodge, Mrs. King and Mrs. Mead, instead of indicating the separate Women's Boards of our Church, it will suffice to name these three ladies together as representing the Women's Boards of Foreign Missions of the Presbyterian Church in the U. S. A.

Copies of the Minutes should be sent to all these ladies as well as to the men, and all should be urged to take the matter up both with their own Boards and with their Missions on the field. I think it would be well if you would ask them to let you know in case any of the Boards dissent from the judgment reached at the Conference in Garden City.

I am writing to Mrs. Thurston telling her about our meeting and suggesting that we do not need to delay at all because of this discussion. In either case our Nanking Trustees would hold the property so that we can go forward with the developments at Nanking at the same time that we are trying to work out this matter of the unification of the Trustees and the proposed Advisory Council.

I think we covered everything that was essential in the meetings at Garden City. If anything was left out will you let me know, and we can take

0743

January 27, 1915

Dr. Robert E. Speer
156 Fifth Avenue
New York, N. Y.

My dear Dr. Speer:

I have your letter of January 22, together with the Minutes of the conference at Garden City. I have filled in the names of those present the first session when Ginling College was discussed, and have classified them according to the Boards which they represented.

The Minutes are now being manifolded. I will send fifteen copies to your office as soon as they have come from the printer. I will then send copies with letters to all the members of the Board and to all the ladies present, asking them to take up the matter of Ginling College with their own Boards and with the missions on the field.

Until we get further word from Nanking on matters pending there, like by-laws, seal, etc. I do not think that there are any pending matters.

I do not have a copy of the Constitution of Ginling College. Could you let me have one?

I have O.K.'d the bill of the architects and Mr. Carter has paid it. I will write them, covering all the points just as soon as you return the correspondence to me.

Sincerely yours,

RED-W

Secretary

0744

Mr. Diffendorfer -2-

it up in the Executive Committee.

I return herewith Dr. Franklin's note to you which should go in your files. I assume that you have copies of the Constitution of the Ginling College and of the Minutes of the Board of Control.

I am returning also the letters of the architects to you. Have you covered all the points in them in your correspondence so that the only matter unsettled is the payment of the bill which we have authorized and which I am asking Mr. Carter to pay?

Very faithfully yours,

Robert Speer

s/s

Enclosure

*It would be well in the case of Ray, Pearson and others to state that they
were present for hearing. Cook is*

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Present at Dinner Conference on Ginling Womens College.

Jan. 13, 1915.

Nanking

Messrs Speer, Carter, Scott, Stuart, Pinson, Biffendorfer,
McLean, Horn, Smith, Huntington, Oldham, Jones, Cobb,
Ray, Dr. Hunt, Mrs. H. W. King, Miss Hodge, Miss Bender,
Mrs. Cunningham, Miss Winsborough, Miss Prescott, Mrs.
Montgomery, Mrs. Mc.Doweell, Miss Watson, Miss Head and
Mrs. Mead

TRANSFER

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TRANSFER



January 30, 1915.

Mr. Robert E. Speer,
156 Fifth Ave.,
New York City.

Dear Mr. Speer: -

We have just closed the ninth annual meeting of the Board of Managers. We had four sessions - Thursday night, Friday morning, Friday afternoon and Friday evening. All were present, except Dr. Ferguson of the Methodist Mission, Dr. McFadyen of the Southern Presbyterian, Mr. Hwang Hsi Chen who is over in California and Chang Bo Ling who was unable to come on account of ill health. Drs. Main and Kember of the Church Missionary Society, of Hangchow, were also present.

Most of the time was taken up with the discussion of questions connected with the Medical Department. First, the affiliation of the Church Missionary Society in the Medical Department, and secondly, the question of using English as the medium of instruction.

It was decided to change the term "union" to "affiliation", and "affiliation of the school" to the "affiliation of the Church Missionary Society in the Medical Department". The Church Missionary Society was to contribute one teacher and his residence, a contribution towards running expenses and equipment to be left for further consideration. Their students were to come here for the pre-clinical course and to receive certificates for work actually done, it also being stipulated that they should meet the requirements for entrance and the requirements for courses as determined upon and published in the catalogue from year to year. After the pre-clinical course, they could return to Hangchow for their clinical work, and the University would take no responsibility for the kind or status of work given afterwards, nor do anything in recognition of the work. The discussion of these questions was very interesting. The outcome undoubtedly will be that a number of their students will come regularly here. If our work of pre-clinical course, and subsequent clinical work, is higher grade in teaching and equipment, there will be a strong pull for their students to complete their courses here. On the other hand, if their clinical work is better than ours, they may draw in a few of our students to Hangchow for their work and their diplomas. In any case, the net outcome is bound to be an improvement of facilities and grade of medical teaching.

There was a proposal brought in by the Medical Faculty that a class to be taught wholly in English be admitted in the fall of 1916, their idea being possibly to admit alternate

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R.E.S. #2.

classes in English and Chinese. Of course this brought in the whole question of English, and a very lively discussion, in which all were eager to participate. It was pointed out that all the high schools and colleges, which prepare for the medical school, are now teaching in English, so that it is very difficult to have men, who are prepared to take their course in English, be willing to take it in Chinese. It was decided to postpone discussion until a meeting of the Board of Managers in June. By far the most impressive speech on the subject was made by C. T. Wang. I suspect it was no small surprise to the Board to find him strenuously advocating the carrying on of the course in Chinese. He says the medium used should be determined by the aim and purpose of the school. If it were to prepare good practitioners, then English would seem the most direct method. If the aim were to prepare men in medicine who should be the teachers of doctors rather than merely practitioners themselves, there was every advantage in having the teaching done in Chinese. Mr. Wang had no doubt that the foreign doctors could do the teaching in Chinese. They could not do it with a couple of years of preparation, but by taking five or six years mainly for language study, with hospital practice without teaching, they would be able to do the teaching satisfactorily. If China were to have doctors to meet her need, she must have medical science put in Chinese. Another interesting remark Mr. Wang made was that many of the medical men educated in America were without employment, whereas ~~none~~ of the men trained in Japan, where they had to continue their use of Chinese and learn the language which used Chinese as its basis and the same scientific terms, were very much in demand.

Mr. Wang told me that he was not sending his own children to a Missionary school because of their over emphasis of English. He preferred to have their first training entirely in Chinese. I am sure you will be interested in this attitude of Mr. Wang. The Chinese students who have studied in America, upon their first return, are the most extreme of any body on the necessity of teaching the sciences in English, and particularly if they are associated with a Mission school and are not against the real current of Chinese thought. None of the men who have been back some time and have had to do with the real leaders of Chinese hold that position. The over emphasis of the Mission schools, high schools and colleges upon English renders difficult the maintaining of Chinese as the medium of instruction in the Medical School. Mr. Wang pointed out, however, that the situation was most anomalous, maintaining that the universities should determine the kind of preparation that should be given in the lower schools, and not the lower schools determine the kind of course or medium of instruction in the universities.

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R.E.S. #3.

Mr. Wang's presence in the meeting was invaluable. He only spoke upon urgent request, but it was easy to see that in every case he was much closer to the facts of the real conditions than any of the other members of the Board, and his outlook was as broad if not broader than anyone else.

This was the largest meeting of the Board of Managers that we have had. The three members of the Baptist Mission were regularly seated for the first time. The modified basis of representation of the Baptist Mission, as determined upon by the Trustees, was accepted and approved by the Board of Managers. Of course, they would like to have had the additional ten thousand, but were loyal to the action taken by the Trustees, and the vote was unanimous in approval.

Members of the Board of Managers expressed satisfaction with the new catalogues issued, and the course of study outlined; also with the Budget, as prepared.

Mr. Bowen will be sending you Mr. Stewart's audit of the Treasurer's books.

There was no small degree of apprehension on the part of many members of the Board of the growing Budget, without any endowment funds available, and they asked that two ^{thousand} thousand be put on the list for the endowment in the Medical Department; also that the three thousand be retained for the other departments of the University.

There was the best of good spirit in all the meetings. The commanding place of the University in education in all this part of China seems so fully accepted by the Missions and its right the responsibility to standardize courses of study in the Mission schools and colleges was specially urged by the new members coming on the Board.

Dr. Franklin will be arriving in a few days, and we hope to have a good visit with him. We are pleased that the action on the basis of their representation was passed before he arrived in China, and that it was so fully unanimous.

The doctors are all going to Shanghai for the annual meeting of the Medical Association. They will there discuss further the question of relating the different medical schools, and the medium of instruction in schools.

0749

R.E.S. #4.

We have just received a cable from Mrs. Blain, suggesting that we cable Mrs. McCormick on her eightieth birthday. We are sending a cable, and also having prepared a Chinese banner - something we hope that will appeal to her both in sentiment, and also to her sense of the esthetic.

I will write further in comment on the minutes of the meeting. All are well in Nanking and the Station.

You may be pleased to know that Mr. and Mrs. Mills, of the Y. M. C. A., are moving into the Gray's house. Mrs. Mills will take charge of the school and the women's work while Mrs. Gray is away, and Mr. Mills will help some with the services. They are very charming people. Mills was a Rhodes scholar for a number of years at Oxford, and on the Continent, and is very much of a student in theology, in an effort to interpret in a constructive way Christ's message to the Chinese. Mrs. Mills is very efficient in anything she does. She has been teaching three periods daily in the Ming Deh, our girls' school at Han Si Men. Mrs. Nipps, also of the Y. M. C. A., has also been teaching there. Their going to Hu Pu Gai is in line with the real sort of cooperation between the Y. M. C. A. and the Missions. Mr. Mills will be very much nearer the Y. M. C. A. and the city, and they both will have an exceptional opportunity for working with the Chinese and learning the language. I believe the service they will render the school and the Church will be very great.

Tomorrow is the last Sunday of the term. We have six days of examinations next week; then conferences in Shanghai for three or four days. We are planning for a hunt all together for three days, after which we shall all go into the New Year's evangelistic campaign in the city.

Mrs. Williams unites with me in affectionate regards to Mrs. Speer and yourself.

Very sincerely,

0750

CABLE ADDRESS:
"INCULCATE" NEW YORK

TRANSFER

THE BOARD OF FOREIGN MISSIONS
OF THE
PRESBYTERIAN CHURCH IN THE U.S.A.
156 Fifth Avenue

TELEPHONE
822 GRAMERCY



OFFICE OF SECRETARY

NEW YORK February 9th, 1915.

Mr. R. E. Diffendorfer,
156 Fifth Avenue,
New York, N.Y.

UNIVERSITY OF NANKING
REC'D. FEB 12 1915
ANS'D

My dear Mr. Diffendorfer;

Mrs. Mead wishes me to say that she was not present at the Conference in Garden City on the Ginling College as the representative of any missionary agency society but on my invitation, because I knew that she would be deeply interested in the discussion. Perhaps it might be well on the official copy of the Minutes, if it is not too late, to indicate this and to state that Mrs. Mead was there as one deeply interested in the college whose daughter is a member of the faculty and who had just returned from China. As a matter of fact, Mrs. Mead is a member of our Church and I think we might properly consider her as representing its missionary interest, especially as none of the people who were there that evening were there, I suppose, under any direct action of their Boards accrediting them to that particular meeting.

I have a long letter from Dr. Williams which I enclose herewith for your information, together with a copy of a letter which I wrote to Dr. Bowen and Dr. Williams after the meeting in Garden City. Will you please return both of these.

Very cordially yours,

RES:C.

Enclosures.

0751

C-C

February 19, 1915.

Mr. R. E. Diffendorfer,
156 Fifth Ave.,
New York City.

Dear Mr. Diffendorfer:-

In reply to your inquiry as to whether there is now money available from the Sherwin gift to the Nanking University for the support of Baptist students in the medical department, may I say that this \$5,000.00 received from Mr. Sherwin December 2nd was invested as promptly as possible after consultation with the Finance Committee, but that was not until December 26th, so that you will see that there is no interest available as yet but that, on the other hand, the entire \$5,000.00 is drawing interest at rates varying from 4 $\frac{1}{2}$ % to 5%, and will be available at the interest dates of these bonds in which it is invested so that it would seem altogether proper to take action upon specific cases, with the understanding that the entire amount available for such purposes will be approximately \$250.00.

As to the file, I will see that this is sent to your room as soon as agreeable to Dr. Reed.

Very sincerely yours,

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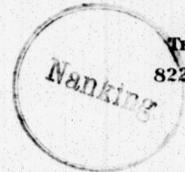
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CABLE ADDRESS:
"INCULCATE" NEW YORK

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**THE BOARD OF FOREIGN MISSIONS
OF THE
PRESBYTERIAN CHURCH IN THE U.S.A.
156 Fifth Avenue
NEW YORK**

TELEPHONE
822 GRAMERCY



OFFICE OF SECRETARY
UNIVERSITY OF NANKING

February 23rd, 1915.

REC'D FEB 25 1915
ANS'D

Mr. R. E. Diffendorfer,
BUILDING.

My dear Mr. Diffendorfer:

At the last meeting of our Board the actions at
Garden City were reported and the following minute was adopted,

"The Secretary in charge of the correspondence with the
Kiang-an Mission reported to the Board the questions which had arisen
with reference to the relationship of the Union Women's College and
the Union Theological Seminary in Nanking to the Board of Trustees
of the Nanking University and the Board voted to approve the plans
suggested, namely:-

1 - That the various Missions interested in the Union
Women's College should be asked to consider the plan of having the
Board of Trustees of the Nanking University sustain the same relation
to the Union Women's College which it sustains to the University with
the understanding that the Boards represented in the Board of Trustees
of the Nanking University would provide for the representation of
women on the Board.

2 - That the Theological School be advised to relate itself
to the Board of Trustees of the Nanking University as the Corporation in
the United States to hold the property of the school and to represent
its interests, the actual administration of the school on the field,
however, to remain as at present under the control of the cooperating
missions."

I am expecting to leave about the middle of April to be
gone all the rest of the year. Some time before then it might be
well if we could have a little talk together and cover any points that
might arise during the summer. I am hoping to get to Nanking in
September or October so that there will be a chance then to go over
matters with the people on the ground.

Very faithfully yours,

RES:C.

0753

February 26, 1915

Dr. Robert E. Speer
BUILDING

My dear Dr. Speer:

Thank you for your letter of February 23 reporting to me the action of your Board with reference to the proposal regarding the relationship of the union woman's college and the Union Theological Seminary to the Board of Trustees of the University. I shall be glad to report this item to the Board of Trustees at their next meeting.

Inasmuch as you are leaving about the middle of April do you not think that we ought to plan a meeting of our Board in March, especially since the last meeting was rather hasty? I shall be glad to prepare a docket with you and call the meeting if you so desire.

Sincerely yours,

Secretary

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TRANSFER

February 24, 1915

Dr. Robert E. Speer
BUILDING

My dear Dr. Speer:

Thank you for your letter of February 9th and especially for the long letter from Dr. Williams and copies of correspondence to Doctors Bowen and Williams after the meeting in Garden City. These have been of great interest to me and they help me to keep in touch with the situation with reference to Nanking. If at any time you have correspondence like this which you feel I ought to see I will be grateful if you will send it up.

Regarding Mrs. Mead's presence at Garden City, the Minutes had gone out before I had received your letter. I see no reason, however, why she should not be considered as representing the missionary interests of your Church, especially as our conference was quite informal.

The reference of the matter of a Board of Control for union woman's colleges to the educational section of the Edinburgh Continuation Committee, is a most interesting development. The proposal to create one big Board of Trustees of women in this country to hold the property, raise funds, and give general help to all of the union colleges for women which may arise in the mission field is, to say the least, a new phase of cooperative work. Aside from doubts as to its impracticability, I do not see how such a scheme would care for the best interests of the Schools. Are not colleges related on account of close proximity and would it not be better for a group of mission schools in one city or province to be under such unified control rather than the colleges from any widely separated regions with different governments, etc. to deal with?

Furthermore, I wonder whether any State here in America would give a charter to such a Board as it proposed.

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I have written in this vein because I had a letter from Miss Hodge the other day commenting on this recommendation of the Triennial Conference of Woman's Boards.

I have just received a letter from President Bowen, sending the report of the University for the last year for filing with the Regents. This report was due August 31. I have also just received the standings of the twelve graduates of last June, together with a certified statement as to their grades. I am forwarding these at once to Mr. Downing and will ask for the diplomas.

Dr. Bowen is quite contrite over the handling of the business during this last year and I think when he gets things in his hands once more, everything will be more prompt.

The Managers seem to have a good point with reference to the date of our Annual Meeting, and it seems to me that it ought to be postponed until the first or tenth of December. I have written him to be sure that this paragraph in the pending By-laws is so modified as to meet their wishes in this regard.

Before long we must plan for our next regular meeting which is due in March.

Sincerely yours,

Secretary

RED-W

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TRANSFER

February 25, 1915.

Mr. Robert E. Speer,
156 Fifth Ave.,
New York City.

Dear Mr. Speer:-

A letter just received from Mr. Carter tells of the funds coming out from Mr. Severance to cover Mr. Ing's salary. We were so glad to hear of his willingness to provide Mr. Kuo's salary in case Mr. Kuo could still be secured for the University.

With the recent developments, I do not believe Mr. Kuo will be able to come to us. He has been appointed by the Government in Peking as Dean or Principal of the Second National Normal School to be located in Nanking, their hope being eventually to have fifteen hundred students enrolled in this school. It will give Mr. Kuo a position of commanding influence in educational circles here. He is most friendly, and I feel sure will do all he can to advance the work of the University.

We have a graduate of the University now studying at Northwestern. He will soon complete the course for his Ph.D., having specialized in Chinese History and Chinese Philosophy. He will be a most valuable man on our Faculty here, and we are counting upon his help in building up the Chinese Department, and displacing the last one of the non-Christian teachers. I wonder whether Mr. Severance would be willing to transfer the support planned for Mr. Kuo to Mr. K. S. Liu. I shall write him about this.

We have just learned of Dr. Allen's death. What a blow this will be to Mrs. Allen! He was always so bright, so energetic and so full of tender thought and care of her. She will be left very lonely. He was a very well informed friend of the University and a wise counselor on the whole plan of uniting the Medical School with the University and for its future development. I wonder what was the cause of his death. The Severance family circle is sadly broken by Mr. Severance's death, and now Dr. Allen.

I am enclosing, under separate cover, an article by Putnam Wheel on China. You may also note the inside editorial, and Dr. Gilbert Reed's letter on the situation. One is discouraged in trying to send anything from China by mail, as the acute conditions, which I think an article like Putnam Wheel's helps to elucidate, may suffer a complete change before this letter reaches you.

0757

Mr. Robert E. Speer #2.

We are all greatly depressed by Japan's aggressions at this time, and feel very apprehensive over the outlook for Mission work if Japan is to establish what according to her present proposals will amount to a protectorate and almost absolute control. I do not believe that in this instance Putnam Wheel is far afield in his estimate of Japanese civilization and its spirit. The Government at Washington must be fully apprized from Peking of what the demands really are, and the executives of the Mission Boards doubtless have taken counsel over the probable significance of such an outcome to the whole Mission cause in China.. God grant that there may come relief from some quarter not now foreseen!

We are just in the midst of the opening of the term, and hope for a much larger enrollment.

Very affectionately yours,

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March 3, 1918.

Nanking

Mr. Robert B. Speer,
156 Fifth Ave.,
New York City.

Dear Mr. Speer:-

The question I brought up in a former letter of a possible increase in salary for Dr. Sloan and Mr. Clemons you suggested should be referred to the Executive Committee of the Mission. The matter was over looked by the Executive Committee last summer, though referred to them. Mr. Hood writes me, as follows:

"In regard to the salary question for single men in Nanking, DuBois feels that it is too big to be handled by the Executive Committee as such, and would prefer that it wait until Mission meeting, or he agrees that, in pressing need of haste, the Nanking Station should prepare a circular letter and bring the matter concretely before the entire Mission for action. I can see your objection to this because Mr. Clemons would not agree to have a formidable affair made of the matter."

From this you will see that there is no arrangement that can be made before Mission meeting. In one of your letters you suggested the possibility of arranging for some relief from special funds that need not become a precedent. While I know that both men feel keenly the difficulty in making ends meet on \$550 a year, they will endure rather than make any claim or protest. I should like, however, if some help could be secured in a way that they could accept. We will bring the matter before the Mission at its next meeting.

I have just read your very helpful article in the North American Student on "The War and Christianity". Mr. Clemons said this is the best thing he had heard or read since the beginning of the war. It came to Mrs. Williams and me with peculiar force and helpfulness, and we want to express personally our deep appreciation of it.

Last Sunday morning Mr. C. T. Wang was with us for the first Chapel service of the term. It was the day of prayer for students, and he gave an excellent address on the meaning of Christianity in the face of present world conditions, and pointing out clearly that the war in Europe was in no sense due to any failure of Christianity, but to the unwillingness of these peoples and nations to try Christianity in their international relationship, emphasizing the hope that students throughout the

0759

R. E. S. #2.

world might be banded together in a league of love and allegiance to Christ, and the principles and spirit of Jesus in all their relations in life.

I am having mailed to you a picture of the six Korean students who are with us. Some of them are leaders in Christian work in Seoul. They are hoping to take their College course with us. We are also having boys come for high school and college work from the high school of our Mission at Chenchow in Hunan.

China is again under great tension under the Japanese demands. Business and Government schools and all interests are suffering. We are greatly relieved to know that the American Government is taking an active interest in the situation. There seems to be hope in no other quarter for China at this time.

The minutes of the meeting of the Trustees at Garden City have just come. We are glad to know the decision in regard to the brick for the new buildings, and of the plan of working out the relationship of the Womens' College. I should delay further comment until we receive covering letter for the minutes.

Mrs. Williams has not been at all well or strong this fall, and for a week past has been confined to bed. We hope, with this warmer weather, she will regain her strength and spirits. We both unite in affectionate regards to Mrs. Speer and yourself.

Very sincerely,

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CABLE ADDRESS:
"INCULCATE" NEW YORK

TELEPHONE
822 GRAMERCY

THE BOARD OF FOREIGN MISSIONS
OF THE
PRESBYTERIAN CHURCH IN THE U.S.A.
156 Fifth Avenue
NEW YORK

OFFICE OF SECRETARY

TRANSFER

March 8th, 1915.

Banking

Mr. R. E. Diffendorfer,
156 Fifth Ave.,
New York City.

My dear Mr. Diffendorfer,

I think it would be very well for us to have a meeting of the Board of Trustees of the University sometime toward the end of this month. I expect to sail about the middle of April, from New York on the 21st if we go eastward, from San Francisco on the 17th if we go westward. In the latter case we should of course be leaving New York about the 10th of April.

Any time, however, before then will suit me. I am hoping to be in New York practically all the time, and have tried to cut down engagements to a minimum in order to clear all the decks in my own office before leaving. If you could drop down some time when you are in we could probably fix on a suitable date.

I have letters from Dr. Shields and Dr. Bowen regarding the acknowledgment of our Medical School. I enclose a clip giving these and some preceding letters. Will you please look over these and when you come down we can talk the matter over. I think it would be well for us to correspond with Dr. Downing and get his reply in time to present the whole matter at the meeting of the Trustees. Will you please bring these letters down with you when you have read them?

Very cordially yours,

s/s

enclosure

Robert E. Speer
ms

0761

1. Manager ^{to officials}
- (1) Ch. S. ^{literary} ~~to~~
- (2) Use of English.
- (3).

Board
Date - ~~April~~ 30 - 10 am.

Remind re Journaling.

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RECEIVED
NANKING
March 16, 1915.

Mr. Robert E. Speer,
156 Fifth Ave.,
New York City.

Dear Mr. Speer:-

Mr. Bowen and I were delighted to receive your letter of January 23, enclosing one from Mrs. Thurston, also a special one to myself. I will again reply in detail to the points raised in your letter to me.

Personally, I should be perfectly willing for the West End Church contribution to be a regular part of the Nanking budget, until, however, the Grays are able to find that amount of money; for, until that amount is added to the Nanking appropriation, a hardship will fall to their work at Hu Bu Gai, for there has been regular work carried on on the basis of these gifts. It is fully known to the Station, and reported regularly. Would it be possible to add that amount to the regular appropriation from this source for the purpose of providing for the school at Hu Bu Gai under Mrs. Gray's care? I do not believe the West End Sunday School will be satisfied to have it turned into the general funds, when it is raised for a specific purpose. Any arrangement that is satisfactory to the Grays and the Church is perfectly so to me.

I hope that with the end of the year the deficit has been wiped out - that you will be able to close the fiscal year clean, although that is a too high mark almost to hope for.

In several of my letters, I mentioned that Mrs. Williams was not very well. She had not been herself for seven or eight months past, and seemed to be steadily losing ground. She had become very much depressed, although boldly and with great cheerfulness she was carrying on the household work, and her many interests in the community, and teaching her share in the little school for Missionaries children. Last Saturday a week ago Dr. Sloan called in Dr. Hiltner for consultation, and they decided it was an ovarian cyst and would have to be removed. We decided to keep the matter secret until after Margaret Beebe's wedding on Thursday. The operation was performed last Saturday morning at the little foreign hospital by Dr. Hiltner, assisted by Dr. Sidney L. Lasell and Dr. Sloan. Miss Warner came in as nurse during the operation. Everything went through perfectly. The terrible obstruction of twenty pounds in weight was removed, and within an hour and fifteen minutes the whole work was finished. It has been an unspeakable relief to us all.

0763

R. E. S. #2.

Such a time revealed to us, as times of prosperity and success never can, the great wealth of love and sympathy there is in this country. Everything was done as a loving service. She has now had several days of perfect quiet, and we hope she will soon be able to be out and regain her wanted energy and cheerfulness.

Miss Warner's exceptional training was a great comfort at such a time, and we were delighted to find that, although she had had four years training with the Mayo brothers and had been one year as nurse in Dr. William Mayo's family, she could speak in the most enthusiastic terms of the way Dr. Hiltner operated.

I think when you come to Nanking, you will be interested in the little foreign hospital and the great service it is rendering to the whole Missionary body.

I am writing this that any of Lillian's friends who may have felt apprehensive about her health be fully reassured.

Most of our friends from Hwai Yuen were down for the wedding and remained over Sunday. It was delightful to have their fellowship and sympathy.

Mrs. Williams would join with me in affectionate regards to Mrs. Speer and yourself.

Very cordially yours,

0764

CABLE ADDRESS:
"INCULCATE" NEW YORK

TELEPHONE
822 GRAMERCY

THE BOARD OF FOREIGN MISSIONS
OF THE
PRESBYTERIAN CHURCH IN THE U.S.A.
156 Fifth Avenue
NEW YORK

DWIGHT H. DAY
TREASURER
RUSSELL CARTER
ASSISTANT TREASURER

over
Nanking

March 31, 1915

MR. DIFFENDORFER
REC'D MAR 1 1915

Mr. Ralph E. Diffendorfer.

Missionary Educational Movement
Building.

TRANSFER

My dear Mr.

Below you will find incorporated the statement which I made in the University of Nanking Board meeting yesterday regarding the payments made on the Kuleo property -

February 16, 1914,	Methodist Episcopal Board, North.....	\$5000
February 25	Presbyterian, North.....	5000
May 13	Baptist, North.....	5000
July 16	Baptist, South.....	2500
	A total of	<u>17,500</u>

paid over to the Foreign Christian Missionary Society on account of the \$27,000 due the Society for this property. In addition for this past calendar year, the Methodist Board, South, and the Presbyterian Board, South, have each paid to us \$300 as interest on their quota of \$5000, and this additional sum of \$600 has been transmitted to the Foreign Christian Missionary Society. The Foreign Christian Missionary Society, therefore, has now received interest for the year on \$10,000 which is ^{on} \$500 more than the balance due the Society on account of this property.

Yours very sincerely,

Russell Carter
Assistant Treasurer.

RC/B

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April 6, 1915

Mr. Russell B. Carter
BUILDING

My dear Mr. Carter:

Let me acknowledge the receipt of the statement which you made at the University of Wanking Board of Trustees meeting regarding payments on the Kuleo property. I am attaching this statement to the Minutes which are being sent to the Board.

Sincerely yours,

Secretary

RED-GW

0766

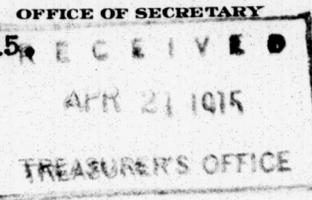
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CABLE ADDRESS:
"INCULCATE" NEW YORK

TELEPHONE
822 GRAMERCY

*H. P. Scott for
Mr. Speer*

**THE BOARD OF FOREIGN MISSIONS
OF THE
PRESBYTERIAN CHURCH IN THE U.S.A.
156 Fifth Avenue
NEW YORK**



Mr. Russell Carter,
Mr. R. E. Diffendorfer.

My dear Friends;

Mrs. J. E. Williams of Nanking has just undergone an operation for an ovarian cyst in which a twenty pound obstruction was removed. You will be interested in the following testimony regarding the skill of the surgeon in charge, Dr. Hiltner. Mr. Williams writes:

"Miss Warner's exceptional training was a great comfort at such a time, and we were delighted to find that, although she had had four years training with the Mayo brothers and had been one year as nurse in Dr. William Mayo's family, she could speak in the most enthusiastic terms of the way Dr. Hiltner operated."

This testimony might be of some little use for you in your representations to the Rockefeller Foundation.

The following is a letter from Mr. Roger S. Greene to Mr. Speer, under date of April 17th, 1915 which I am passing on to you as Mr. Speer told me "that Mr. Diffendorfer and Mr. Carter would take charge of everything relating to Nanking University."

"I laid your letter of the 13th inst. in regard to the needs of the Nanking University Medical School before the meeting of our Executive Committee on the 15th inst. After consideration of your letter, the Committee decided that it would prefer to defer action until it could receive from you a detailed statement of the amounts required for each person and for the various articles of equipment needed.

"I think it will also be of advantage if you can state what persons you have in mind for appointment to the staff of the hospital. If you have no definite individuals in view, a rather full statement of the qualifications you desire for persons to be appointed would be useful."

I am writing Mr. Greene that the matter has been referred to you.

Sincerely yours,

George P. Scott
Assistant Secretary.

GTS:C.

0767

CABLE ADDRESS:
"INCULCATE" NEW YORK

TELEPHONE
822 GRAMERCY

THE BOARD OF FOREIGN MISSIONS
OF THE
PRESBYTERIAN CHURCH IN THE U.S.A.
156 Fifth Avenue
NEW YORK

OFFICE OF SECRETARY



UNIVERSITY OF NANKING

April 26th, 1915.

REC'D APR 28 1915

ANS'D _____

Mr. R. E. Diffendorfer,

Mr. W. Henry Grant,

Dear Friends:

Mr. John Stuart Thomson, of 361 Bergen Ave., Jersey City,

N.J. recently writes to Dr. Brown as follows:

→ "If you will refer to Detroit "Gateway Magazine" (Dome Bank Building, price 15¢) you will see a sample of my plea to business men to stand by the China work. There was a mistake in the 6th line, which should read "large nations which are at peace"; otherwise it reads as I desired. This article is being copied widely and I hope it will "boom" the work. Do you mind telling the Canton College and Nanking University Boards (which I believe are located in your building) as they may wish to get copies to boom the work along. I myself have drawn the attention of some of our financiers to the article. (See National Magazine, Boston, April 1915, New York Tribune April 10, 1915, etc. etc.) "

I know nothing more about the matter.

Sincerely yours,

George P. Scott

Sc/ms

0768

C-C

May 5th, 1915.

Mr. Ralph E. Diffendorfer,
156 Fifth Avenue,
New York City.

Dear Mr. Diffendorfer:-

Doubtless you have the same communication from Dr. Mott, but there came to me from him under date of April 12th the circular letter of the Committee of Reference and Council and the report of the Sub-Committee on Headquarters and Budget of the Committee, requesting that the University of Nanking place this matter upon their docket and report to Dr. Mott as to what participation could be expected from the University in the budget needed of \$20,000.00. I have acknowledged it to Dr. Mott and said that we would be very glad to take the matter up at the next meeting of the Trustees. Will you kindly, if you have not already done so, include this item within the docket of the next meeting of the Board.

Yours very sincerely,

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R. E. Speer--2.

May 22, 1915.

\$150.00 (Mex.) per month, or \$75.00 (gold). I gave the two sums, \$30.00 and \$50.00, as you directed. Both of the men were mystified through not having further information. I had to tell them that the money was sent out in a letter from you, or they would not have been willing to receive the checks. They each felt that they wanted to make some expression of appreciation to the one who made the gifts. I appreciate very much your arranging this for me, as it will be a much-needed relief.

My recollection of the transaction with Mr. Severance was just as you and Mr. Carter understood it. However, the undertaking was made in a letter that overtook me on the steamer at Vancouver, and it is

Dear Mr. Speer:

Mr. Bowen and I were so glad to receive your letter, written on the 8. 2. "Korea". I am glad that Dr. Beebe's conference was of advantage to you in getting in touch with our situation here. We felt that his report to the Medical Faculty and Executive Committee was of the greatest help to us.

You will be pleased to know that the hospital work is going on in a very excellent way; the whole property has been put in neat order; it required some time to get the new administration of the hospital established; that has involved an almost complete change in the Chinese staff; but all the beds are now filled, the whole place gives an appearance of cleanliness and neatness, and there is a different spirit in it all.

I have written to Mr. Harkness and Mr. Garman, hoping that their gifts might be renewed this year. We shall have to have as much as their \$3500 (gold) to close the year without deficit on the hospital's side. We do not feel, however, that any of the work can be interrupted now.

When Mr. Greene returns, he will find the whole situation vastly improved. At the time when the Commission were here, our Faculty was just beginning to take over the hospital and had not had time to make any changes in the property or in the administration, and the whole place certainly did look bad.

Your letter of April 15, from New York, enclosing \$80.00 (gold) has just come. I gave the two sums, \$30.00 and \$50.00, as you directed. Both of the men were mystified through not having further information, so I had

0771

R. E. Speer--2.

May 22, 1915.

to tell them that the money was sent out in a letter from you, or they would not have been willing to receive the checks. They each felt that they wanted to give some expression of appreciation to the one who made the gifts. I appreciate very much your arranging this for them, as it will be a much-needed relief.

I am very much pleased that you were able to write to Mr. Severance about substituting Mr. Liu for Mr. Kuo. I shall write further, giving him the facts about the salaries. The same arrangements as made with Mr. Kuo will be necessary, about \$250.00 (gold) on travel out, and salary at \$150.00 (Mex) per month, or \$75.00 (gold).

My recollection of the transaction with Mr. Severance for the architect's coming out was just as you and Mr. Carter understood it; however, the undertaking was made in a letter that overtook me on the steamer, at Vancouver, and it is barely possible that, in the meantime, Mr. Luce had seen Mr. Severance about the matter. I am looking up the correspondence at the time and shall write Mr. Luce again; however, if Mr. Luce feels he should refer the matter to Mr. Severance, it would not be wise for us to press the issue.

Very glad to receive the proposals in your letter, for the arrangement of your programme while in Nanking. We shall hope, from our side, to be fully able to meet your arrangements.

I wrote to you and Mr. Speers about being our guests while in Nanking. The Smalls, who have been living with us, are going into a new house, built by the contractor, Ah Ming, so that we shall have adequate room for you, for conferences and office work, and do hope you can come to us.

We shall follow with deep interest your work in Siam and hope that the excessive heat of the tropics will not affect the health of any of the party.

With affectionate regards,

Very sincerely,

0772

Nanking, China, May 28, 1915.

Mr. George T. Scott,
156 Fifth Avenue,
New York City.

My dear Mr. Scott:

We appreciated very much your letter of April 20.

I am glad that my reference to Dr. Hiltner's skill was of interest to you and that you could use it in connection with the Trustees and the Rockefeller Foundation. Dr. Hiltner is now operating every afternoon, excepting Saturday and Sunday, in the new Operating Pavilion. The University hospital has every bed full and now room to receive those who are applying.

Mr. Greene, upon his return to China, will find an entirely different condition here about the University hospital. When the ^{Commission} ~~Foundation~~ were here, the University was just taking over the hospital from the Disciples Mission and had just begun on repairs and changes. The whole place now seems completely transformed.

Our success, however, has embarrassed us, for the University took over the hospital without any funds for running expenses. The annual grant of about \$3000.00 (gold), from The Foreign Christian Missionary Society to Dr. Macklin when he was running it, could not be claimed for the union

0773

G. T. Scott--2.

May 28, 1915.

work; consequently, at present, we have \$2100.00 (gold), assured revenue, from the missions to run a medical school, with forty students, and the hospital, of one hundred beds, and provide for the salary of Dr. and Mrs. Hiltner, Miss Walker, the secretary who has come, Miss Warner, the nurse referred to, and Miss Kirkhoff, the nurse who is now in charge. I am sure you will be amused with our interesting problem of finance. We feel it is important that we should provide this year, from special gifts, enough to meet an estimated deficit of \$5000.00 (gold), without reporting and appealing to the Rockefeller Foundation at this point. I am writing to a number of friends whom I think will be interested and willing to help us. However, if you know of any one who could be interested in this line, we shall greatly appreciate the help this year.

We are all greatly rejoiced in the splendid success of the Board inclosing the year. We are proud to be connected with an organization so bold in its plans and so faithful in their execution.

Mrs. Williams and I will try to provide you with such a mailing list as you would like.. We ~~shall~~ ^{sent} send word directly to them; however, I realize there would be advantage in having such a list on your file.

With kindest regards,

Sincerely yours,

0774

TRANSFER



June 9, 1915

Mr. John L. Severance
480 The Arcade
Cleveland, Ohio

My dear Mr. Severance:

In accordance with our conversation this morning, I am enclosing herewith a copy of the letter from the architects with reference to the Administration Building. I have written them to-day, reminding them of my previous request for definite sketches of the Administration Building and calling their attention once more to the figure for the cost of this building and have asked them to give us just as conservative an estimate as is possible. As soon as I hear from them I will communicate with you again.

It was good to see you to-day and I am glad particularly that you could make the acquaintance of Mr. Hicks who is to-day one of the outstanding figures in missionary leadership in this country.

Sincerely yours,

Secretary

RED-GW

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University of Nanking.



TRANSFER

Nanking, China, June 22, 1915.

Dear Mr. Speer:

We were so delighted to receive your letter of May 21 and to know that you and Mr. Guthrie Speers could be our guests during the time you are in Nanking. We rejoice that you had such good visits in the Philippines and Canton and hope that the visits in Siam are equally successful, despite the heat. I do earnestly hope that the heat and your strenuous schedule will not affect the health of any of the company.

Mr. Bailie went recently to Peking, at the invitation of the Department of Industry and Agriculture, and the Board decided to send all their students--twenty-four of the best--to us, at Nanking, for their course in forestry and to close up their school in Peking. They told Mr. Bailie that he was doing much better work than they were there. I am enclosing a copy of a letter which Mr. Bailie has just written to Minister Reinsch: first, because of its semi-official character and, secondly, because Bailie gives his own statement of the outcome of the visit in Peking. At the present time, the best students, as a class, that we have in the University are these men that have come for agriculture and forestry. They are from the best families and very well prepared to take the work.

The contract for the Science Building was let at \$48,700 (Mex.), or about 80% of the \$25,000 (gold) estimated. It cost a long series of conferences after the bids were in and a turning back of the bids for a second estimate on the part of all the contractors before we were able to induce them to arrive at a figure that would warrant us not only in giving this contract but also in undertaking the whole group. We hope within a few days to be in the way to let the contract for the Dormitory.

A recent letter from Mr. Carter quoted a letter from Mr. Severance, saying that he and Mrs. Allen still expected to carry out their undertaking and expected to be in New York the following week to go over plans and other matters in connection with the Central Building.

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R. E. Speer, #2.

June 22, 1915.

The indirect word also that comes from New York is more encouraging, as regards the plans of the Rockefeller Foundation in regard to our work. Dr. Ray, of the Southern Methodist Board, wrote out to Dr. Evans that he understood that the Foundation expected that our school would go right on in Nanking. The inevitable delay in carrying through the new scheme of buildings, the impression of the first report of the Rockefeller Foundation, and Nanking's unhappy connection with the Revolution and its naturally depressing after effects, taken together, had tended to depress not a little the usual enthusiasm of the workers.

Commencement plans are well in hand and we anticipate a fine close to the year's work.

I saw Mrs. Williams and the children off for Kuling this morning. They had a ride down and got aboard in the drenching rain, which was great fun for the children.

With warm regards from all of us,

Very affectionately yours,

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C-C

August 6th, 1915.

Mr. Charles E. De Vesty,
150 Fifth Ave.,
New York City.

Dear Mr. DeVesty:-

I am pleased to acknowledge your check #112 for \$825.00, covering the quarter April-June due from the Methodist Episcopal Board as its quota of the budget of the University of Nanking. Perhaps it would not be amiss for me to say that I have been receiving a number of letters from President Bowen and Mr. Williams calling my attention to the fact that many of the remittances were not reaching the field until long after the expenditures had been made by them, and that though up to this time they had had a little balance of funds raised by Mr. Williams when he was home that had enabled them to finance themselves they now were becoming more strained and must ask us at this end to seek to comply with the general understanding that the quarterly payments by the Boards would be made in advance.

I appreciate that our Board has been somewhat remiss in this matter, though the Foreign Christian Missionary Society has been very prompt, and we are hoping that the Baptist Society as well will seek to put their funds in the hands of the Treasurer upon the field in advance of their necessary expenditure.

We have already sent a draft to the field covering your remittance, our own for the third quarter, and \$3,500.00 which Mr. Swasey has just sent in as his third payment upon the Science Building. I shall, however, be sending again very shortly and if we can include your remittance for the quarter from July-September, we shall appreciate it.

Very sincerely yours,

0779



Dec. 4, 1915.

Mr. R. E. Speer,
156 Fifth Avenue,
New York City.

Dear Robert:

I do hope that your trip across the Pacific was quiet and restful. We had a very bad conscience over the way we drove you here, while in Nanking. We felt the worse that we had done it despite all our intentions to be good and do better. You can never know what your visit meant to us all, to all the faculty and students connected with the University and the men of all the missions. Messrs. Gill and Magee were as deeply appreciative and grateful for the visit as any of our own men. It was a most excellent preparation of our people for the visit of the Medical Commission that came later.

I am writing more fully in another letter about the medical situation but want to refer to one special matter of business in this. Under date of March 16, I wrote to you in regard to the request that the annual gift from the West End Church be made a regular part of the Nanking budget, as follows:

"Personally, I should be perfectly willing for the West End Church contribution to be a regular part of the Nanking budget, until, however, the Grays are able to find that amount of money; for, until that amount is added to the Nanking appropriation, a hardship will fall to their work at Hu Bu Gai, for there has been regular work carried on on the basis of these gifts. It is fully known to the station and reported regularly. Would it be possible to add that amount to the regular appropriation from this source for the purpose of providing for the school at Hu Bu Gai under Mrs. Gray's care? I do not believe the West End Sunday School will be satisfied to have it turned into the general funds, when it is raised for a specific purpose. Any arrangement that is satisfactory to the Grays and the church is perfectly so to me."

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R. E. Speer, #2.

Dec. 4, 1915.

Mr. Scott afterwards wrote in regard to the matter, saying that he would leave it stand over till you could take it up directly. I overlooked taking up the matter with you while here.

At Nanking Station meeting, November 3, the following action was taken: "On motion, Dr. Williams was requested to convey to the Board and to the West End Church of New York City the desire of the station that the funds, amounting to \$150.00 gold, annually contributed by the church be remitted directly by the Board Treasurer as heretofore, unless the Board is able to add that amount to the estimate sheets as a permanent increase for the Hu Bu Gai schools."

Of course it would be perfectly satisfactory to the station if this amount could be added annually to the appropriations for Nanking. Unless this is done, any disturbance of the present arrangement would be very hard upon the Grays in carrying out this work. I was hopeful that they might interest friends and secure the support of this school specially. Up to the present, we have had no word from them of success in this line. I shall send a copy of my letter to you to the West End Church and ask them, in conference with the Treasurer, to determine upon their plans. Our first preference would be for them to give their funds regularly to the Board and have this amount added to the annual appropriations for Nanking, for the school at Hu Bu Gai. If the Board does not see its way clear to make this addition, or if the lack of special action on the part of the men in the China Council to make such a plan practicable, then it would be far better, in our judgement, to have the funds come as heretofore.

All departments of the University's work is going along splendidly, excepting the Medical School, which at the present time is ~~not~~ in about as hard a way as could be imagined.

Dr. Lowrie is with us over Sunday. He has just been to Hwaiyuen and Nansuchow, in connection with their inquirers' class. He always brings with him a delightful atmosphere of faith and hope and love.

Mrs. Williams and the children, especially Dickie, join me in loving regards,

Very sincerely yours,

0781

學 大 陵 金
THE UNIVERSITY OF NANKING



Dec. 10, 1915.

TRANSFER

Handwritten: New York

Dr. Robert E. Speer,
156 Fifth Avenue,
New York City.

Dear Robert:

Dr. Shields showed me his letter written to you on December 2, reviewing the whole medical situation up to date. I can heartily agree in all that Dr. Shields wrote in that letter. I think he has stated the situation very fairly and mildly, after what he has gone through in the conferences and the complete lack of any assurance as yet for the Medical Department here or the staff or the students, in case the school is broken up. Just before the meeting in Shanghai, there was a meeting of the Medical Faculty here, when unanimous action was taken requesting the Medical Board, in case their plan for a school in Shanghai were not carried out, to aid the Medical Department of the University of Nanking on the same lines that they were granting aid to Yale at Changsha. Dr. Brown and Dr. Beebe were in Shanghai at the time of the meeting, but all the other men voted for this resolution; but they felt committed by their previous action and the action of the Board of Managers to any plan of co-operation or merging in Shanghai that could be effected. From our conferences with Dr. Buttrick and Mr. Greene, and from letters received since, we understand that there cannot be definite word of the Foundation's plans until after their meeting in January. Dr. Buttrick remarked incidentally that he wished the Foundation were not committed for more than the obligations they had already undertaken in Peking and at Changsha, and that they might not find it advisable to undertake more. Should they open at Shanghai, we all feel committed to the support of the school in any and every way that we really can support it. It would seem, on the lines outlined by Dr. Shields (which are a very fair report of the impression made by the conferences) that there is nothing practicable in the way of co-operation desired from the Medical Department per se, but that the academic department of the University could very directly and effectively co-operate with the plans of the Foundation.

0782

Dec. 10, 1915.

At the present time, it is very difficult for most of the medical men to see how the schools and plans of the Foundation are going to directly assist and advance the work of the mission hospitals in the interior. They undoubtedly will, in due time and in the largest way.

Mr. Greene raised the question whether well-trained nurses could not most effectively meet the needs of the doctors for assistants in the interior hospitals. If these men could go into the work with the missionary spirit, they might do so.

To the men who have given many years to the preparation for teaching in Mandarin and have made the beginning of good schools in medicine, in Mandarin, the attitude taken by the Rockefeller Board was thoroughly discouraging. I believe that they very directly and most effectively would advance medical education in China by aiding in the establishment of one Mandarin School. That school could not be up to the standard they set, owing to the handicap on the foreign teachers in acquiring Chinese and trying to keep up modern medicine at the same time, and also to the handicap of the limited number of teachers who could be secured to man such a school. However, good courses could be given. Men could be turned out far in advance of any now being trained in China and who would render very large service not only in alleviating suffering but in diffusing a knowledge of medicine and creating public opinion in favor of more advanced and better work.

One can thoroughly sympathize with the ideal the Foundation have set before themselves of nothing less than the best. Professional education cannot be entirely independent of the general economic, social and educational conditions within a country. Few students want to study medicine; still fewer are prepared to study medicine in English; few are prepared to study medicine in Chinese. They can, however, be prepared in Chinese in less time for the student.

Turning from these more general conditions, I want to refer again to the problem of our Medical Department here. The easiest course would seem to be to disband at once, but that is not practicable, for there is no school where we can place our students, and the University is in honor bound to meet its undertakings with the students; but with the attitude of the Medical Foundation toward Mandarin education in Medicine, it is going to be much more difficult for us to carry out our obligations. The Faculty do not care to go on appearing to carry on work in Mandarin just to carry through one or two classes, when there is no career of work open to them after this is finished.

R. E. Speer, #3.

Dec. 10, 1915.

There is to be a meeting here next Tuesday of representatives of Tsinan and our representatives on the Board of Managers, to talk over the situation with a view to one Mandarin school. If a school to be carried on by missionaries is to be a Mandarin one, in many respects it might be better to have it located in Tsinan, since that region is more committed to Mandarin. The University cannot well go on planning for a Medical Department that is not up to the highest and best standards. To do so would be to react against the other work of the University and, in the end, do us more harm than good. If the Medical Department of the University of Nanking is to be continued, it should be continued on the lines outlined last year - taking alternate classes in English and in Chinese.

If Tsinan could heartily agree upon a leadership and was more thoroughly organized as to the home base and control in China, and the whole University was prepared to go forward on a plan more calculated to meet not only the needs of the interior stations (which they have oversupplied) at the present time but the opportunity for students anywhere in China, I could vote most heartily for the medical school to be there and throw any help we could give over to them. If they do not agree upon leadership and work out a more effective operation and modify their courses to meet present needs, for the Boards to try to develop a medical school there is to court failure. If the Boards were prepared to back a Medical Department in Nanking, using Chinese and English together in alternate years, and the Foundation could be induced to make a grant-in-aid, I believe the Medical Department here would render the largest immediate service to all the missions and would do most effective work toward the ideals and aims that the Foundation have in view. Of course, we would contemplate their putting into Shanghai a more advanced Research School, such as Dr. Flexnor has stood for.

The whole situation is so perplexing, the future so uncertain, what we are glad to turn the problem over to yourself and the Trustees at home for fuller conference with the Rockefeller Board.

You will meet Dr. Brown at home. It should be borne in mind by yourself and the Trustees that Dr. Brown has always represented the extreme wing of the faculty for English, and that six out of eight on the faculty would vote differently. Brown has done excellent work while in Nanking and has always been very enthusiastic for the medical work here, until the larger plans came into the field, which naturally and rightfully appealed to him.

I will write immediately after the meeting next Tuesday.

Affectionately yours,

0784

CABLE ADDRESS:
"INCULCATE" NEW YORK

TELEPHONE
822 GRAMERCY

THE BOARD OF FOREIGN MISSIONS
OF THE
PRESBYTERIAN CHURCH IN THE U.S.A.
156 Fifth Avenue
NEW YORK

OFFICE OF SECRETARY

Nanking

December 10th, 1915.

Mr . R. E. Diffendorfer,
156 Fifth Ave.,
New York City

My dear Mr. Diffendorfer,

I am writing to Mr. Stiger and Mr. Banton regarding the legality of a proposed arrangement between us and the Union Theological Seminary. You will write, will you not, to the various trustees asking their approval and requesting them to give the assent of their Boards to our election to the Board of Trustees of women representing the Boards which are interested in the Ginling College. Our Trustees and the Board of Managers on the field have both approved of this arrangement and have only waited to have it approved by the Board of Control of the Ginling College. This has now been done so that the next step is to secure the formal assent of the Boards now represented in the Board of Trustees to the election of the representatives from the Women's Boards.

I had a talk with Mr. Severance this morning, and he seemed very sympathetic and responsive. He wants us to send a letter to him which he can show to Mrs. Allen stating that the administration building can be built for \$35,000. Will you not write him such a letter on the strength of Dr. Bowen's letter to you? I should not be at all surprised if they would be quite willing to face \$40,000. but they properly want to have a definite statement before them which they can rely upon as the basis of their action.

0785

Mr. Diffendorfer -2-

He wanted to know what it costs to maintain such buildings afterwards per annum, and I had to tell him that this never had been figured out on any basis of percentage with regard to the original cost.

Very cordially yours,

Robert E. Speer
ms

RES/MS

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Nanking

December 14th, 1915

Board of Foreign Missions of the Presbyterian Church, U.S.A.
156 Fifth Avenue,
New York City.

Re: Relation of Ginling College to
the University of Nanking.

Gentlemen:

At a regular meeting of the Board of Trustees of the University of Nanking held at Garden City, L.I. January 13-14, 1915, there were present representatives of the various Women's Boards interested in the Union Woman's College in Nanking known as Ginling College. At that meeting the relationship of the college to the University was discussed freely. The Trustees had before them the proposed Constitution of Ginling College and the recommendation of the Board of Control of the College that the Mission Boards be requested to authorize the Board of Trustees of the University (with such additions which has seemed advisable) to serve as Trustees of Ginling College. After their conference with the representatives of the Women's Boards present, it was unanimously voted to express to the co-operating Boards the judgment of the meeting that it would be better for the Board of Trustees, re-organized to include representatives of the Woman's Board if necessary, to undertake the functions of a Board of Trustees for Ginling College rather than to organize a separate Advisory Council or separate Board of Trustees.

This action was brought before the Board of Control of Ginling College at its meeting on November 27th, 1915 when the following action was taken.

"After full conference it was unanimously voted to state to the co-operating boards and to the Board of Control that it was the sentiment of this conference of the representatives of the co-operating boards and the Board of Trustees that instead of having a separate advisory council it would be preferable that the Board of Trustees of Nanking University should be so organized

0787

as to provide for an adequate representation of women and that the administration of the College under this unified Board of Trustees would be better than the proposed division of functions between a Board of Trustees and an Advisory Council."

At the regular meeting of the Board of Managers of the University of Nanking on October 2nd, 1915, at which were present Mr. Speer, President of the Board of Trustees, Bishop Bashford and others, the matter was again discussed and the following action was taken:

"THAT the Board of Managers express themselves in hearty accord with the proposition to make the Board of Trustees of the University of Nanking also the Board of Trustees of the Ginling College, with such additions of women on the Board as should be determined by the Trustees."

In accordance with the provisions of the Charter of the University of Nanking, I now lay before you this recommendation, that, as a co-operating Board in the University of Nanking, you give your assent to the election to the Board of Trustees, women representing the Boards which are interested in Ginling College. The basis of such representation will be worked out in conference with the Boards concerned. In order to meet the requirements of our Charter, the Co-operating Boards must take formal action in this matter and transcribe to me the action for our files.

On behalf of the Board of Trustees of the University, I express the hope that the above recommendation may have your early and favorable consideration.

Yours very sincerely,

Secretary.

RED-JB

CABLE ADDRESS:
"INCULCATE" NEW YORK

Dwight H. Day

TELEPHONE
822 GRAMERCY

THE BOARD OF FOREIGN MISSIONS
OF THE
PRESBYTERIAN CHURCH IN THE U.S.A.
156 Fifth Avenue
NEW YORK

DWIGHT H. DAY
TREASURER
RUSSELL CARTER
ASSISTANT TREASURER

D-C

December 20th, 1915.

Russell Carter, Esq., Treasurer,
Nanking University Board of Trustees,
156 Fifth Ave. City.

Dear Mr. Carter:-

Enclosed please find check for \$2,000.00 to be used toward the initial expenses in the erection of the Chapel or Church building for Nanking University. I understood Mr. John E. Williams to say that they were contemplating the erection of the Chapel for the sum of \$15,000.00, it having been found possible to build at Nanking at a considerable reduction from the estimates of the Chicago Architects, and that, therefore, a suitable Chapel could be erected for \$15,000.00. It was also my understanding that they did not desire to go ahead rapidly with the erection of this building, but that in making some contracts for other buildings they could also contract for materials for the Chapel if they had an initial appropriation. I therefore desire to help them in this regard. It would probably assist them as they proceed if they had advices of this initial payment without delay and I suggest that if a cable is sent the amount of \$15,000.00 be mentioned so that if that is not the figure in the minds of those on the field we can ascertain from them what their understanding is. If you have any suggestions in this regard to make I shall be very glad to learn what they are.

Trusting that this will be satisfactory, I am,

Very truly yours,

Dwight H. Day

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CABLE ADDRESS:
"INCULCATE" NEW YORK

over

TRANSFER

THE BOARD OF FOREIGN MISSIONS
OF THE
PRESBYTERIAN CHURCH IN THE U.S.A.
156 Fifth Avenue
NEW YORK

TELEPHONE
Nanking 822 GRAMERCY

OFFICE OF SECRETARY

December 22nd, 1915.

Mr. R. E. Diffendorfer,
156 Fifth Ave.,
New York City.

UNIVERSITY OF NANKING

REC'D DEC 24 1915

ANS'D _____

My dear Mr. Diffendorfer,

At the meeting of our Board on Monday, December 20th, the following action was taken with reference to the relation of the Ginling College to the Board of Trustees of the University of Nanking.

It was voted to approve the enlargement of the Board of Trustees of the Nanking University by the addition thereto of representatives from the various Boards cooperating in the establishment and maintenance of the Ginling College for Women in Nanking, all those who are interested in the College having agreed that it would be desirable to have but one Board of Trustees in the United States to act both for the University of Nanking and for the Ginling College.

Logan

I expect to attend the meeting of the Trustees on the afternoon of January 14th. Please note, however, that the Garden City Conference is in session the morning of that day. It may be necessary to make some special effort to get the men here in time to reach New York for a two o'clock meeting. Would it be worth while finding out whether they could more conveniently meet in Garden City that afternoon or had we better adhere to the New York designation? Perhaps with the answers that you get to your letters of December 16th you will be able to solve the matter.

With best wishes for a Happy Christmas,

Very cordially yours

Robert C. Allen

RES/MS

0790

December 31, 1915.

Mr. Robert E. Speer,
156 Fifth Avenue,
New York, N. Y.

My dear Mr. Speer:

Many thanks for your letter of December 22nd conveying to the Board of Trustees the action of your Board with reference to Ginning College. I shall be glad to present this to the Board at its meeting in January.

I canvassed the matter of having the meeting in Garden City on the afternoon of the 14th. It was a little difficult to balance the possibility of losing the laymen who would have to go out from New York and the difficulty of getting some of our men away from Garden City promptly. I chose the latter and hope that nothing may delay all the secretaries concerned.

Thus far, the responses have been very good. The Southern men will all be present and most of the laymen unless unforeseen difficulties appear.

I hope we can get Mr. Severance present for the entire session. I have sent him the usual invitation. Perhaps you will care to write him especially.

With best wishes for a Happy New Year, I am

Yours very sincerely,

RED/AHT

Secretary.

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